

# Project X



New York,  
NY



**LUKE ARRON GRAY**  
**SENIOR THESIS PRESENTATION**  
**CONSTRUCTION MANAGEMENT | 2010-2011**



Image © 2010 DigitalGlobe  
Data SIO, NOAA, U.S. Navy, NGA, GEBCO  
© 2010 Google  
Gray Buildings © 2008 Sanborn  
76 ft  
40°43'50.75" N 74°00'00.25" W  
clev 63 ft  
Oct 2006  
Eye alt 385 ft  
Google



BEFORE



## PRESENTATION OUTLINE

- ❑ Overview
- ❑ Structural Bracing
- ❑ Electrical connection to CHP
- ❑ Matrix Scheduling
- ❑ BIM and Facility Management Integration
- ❑ Conclusion and Recommendations

AFTER





# PRESENTATION OUTLINE

- Project Overview
- Structural Lateral Bracing
- Structural Loads
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- Matrix Schedule
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# PROJECT OVERVIEW

- **Location** : New York City, NY
- **Function**: Office building and theatre
- **Size**: 54,640 Square Feet
- **Stories**: 6 levels
- **Construction Schedule**: August 2008- July 2010
- **Project Delivery**: Fast track with CM At Risk

## PROJECT TEAM :

**Contractor**: SKANSKA

**Architect**: MA Architects

**Structural** : Robert Silman Assoc.

**MEP**: FMC Associates

# PROJECT OVERVIEW





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# PROJECT OVERVIEW

## STRUCTURAL SYSTEM:

10" DEEP TWO-WAY FLAT PLATE FLOOR SLAB

COLUMNS 24' X 24'

## BUILDING ENCLOSURE:

GRANITE BASE

MASONRY BRICK WITH CMU BACKUP

GLASS CURTAIN WALL

TERACCOTA CROWN

## ELECTRICAL SYSTEM:

208Y/120V, 3-PHASE

## MECHANICAL SYSTEM:

HW/CW SUPPLIED BY CENTRAL UTILITY PLANT

# PROJECT OVERVIEW



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## STRUCTURAL BRACING

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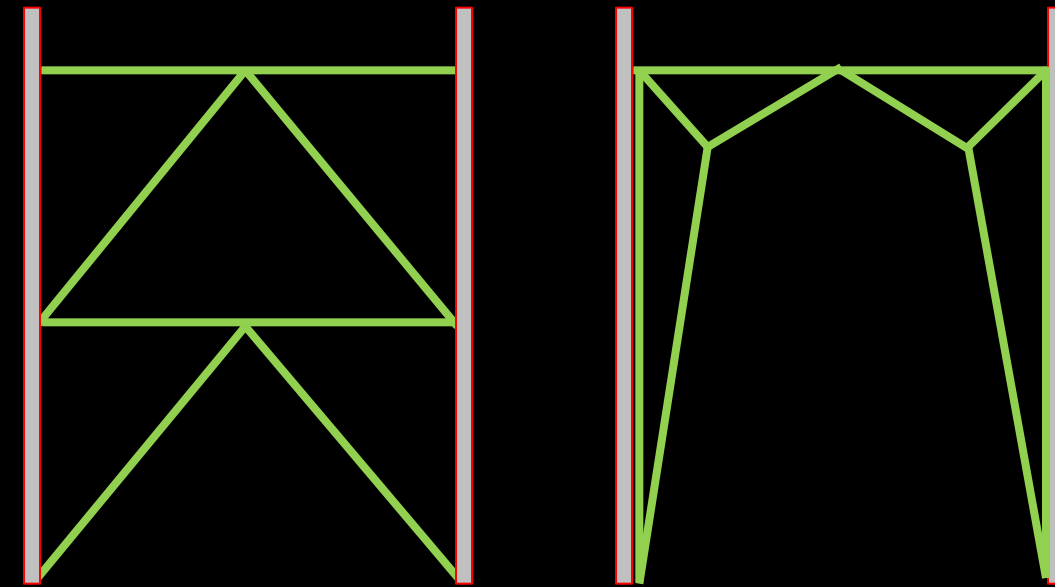
# STRUCTURAL BRACING

## BACKGROUND :

- Original building 33,000 SF since 1918
- Volume of the theater to remain

## PROBLEM :

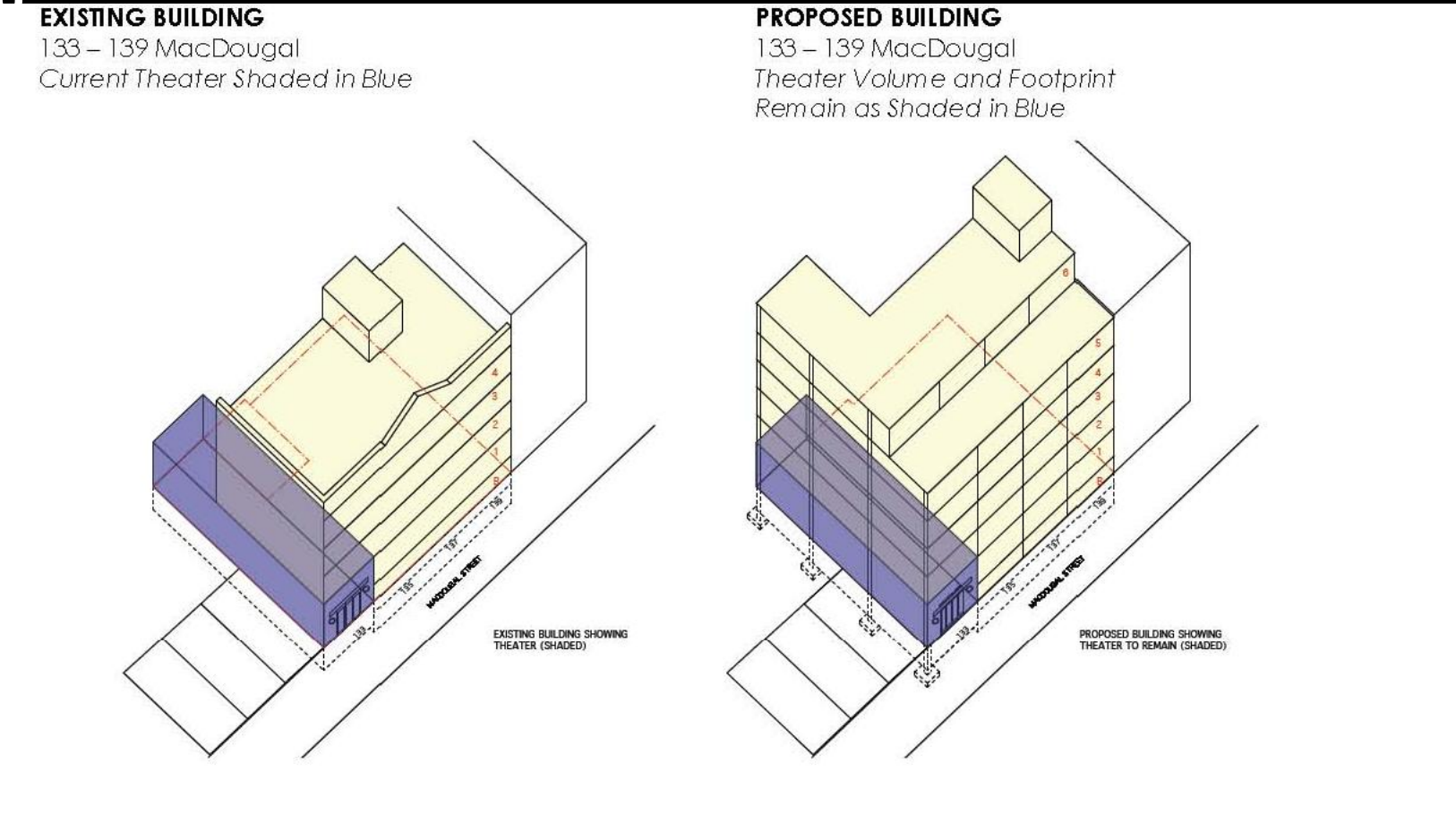
- The original two story k-bracing increased site congestion
- The original two story k-bracing was only used temporary bracing



# STRUCTURAL BRACING

## GOALS

- Increase productivity on site by reducing site congestion
- Use the light wt. bracing for temporary shoring of the concrete slab





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# STRUCTURAL BRACING

WIND LOADS:

$$F=q_zGC_fA_f(lb)(N)=0.0171ksf$$

SELF WEIGHT:

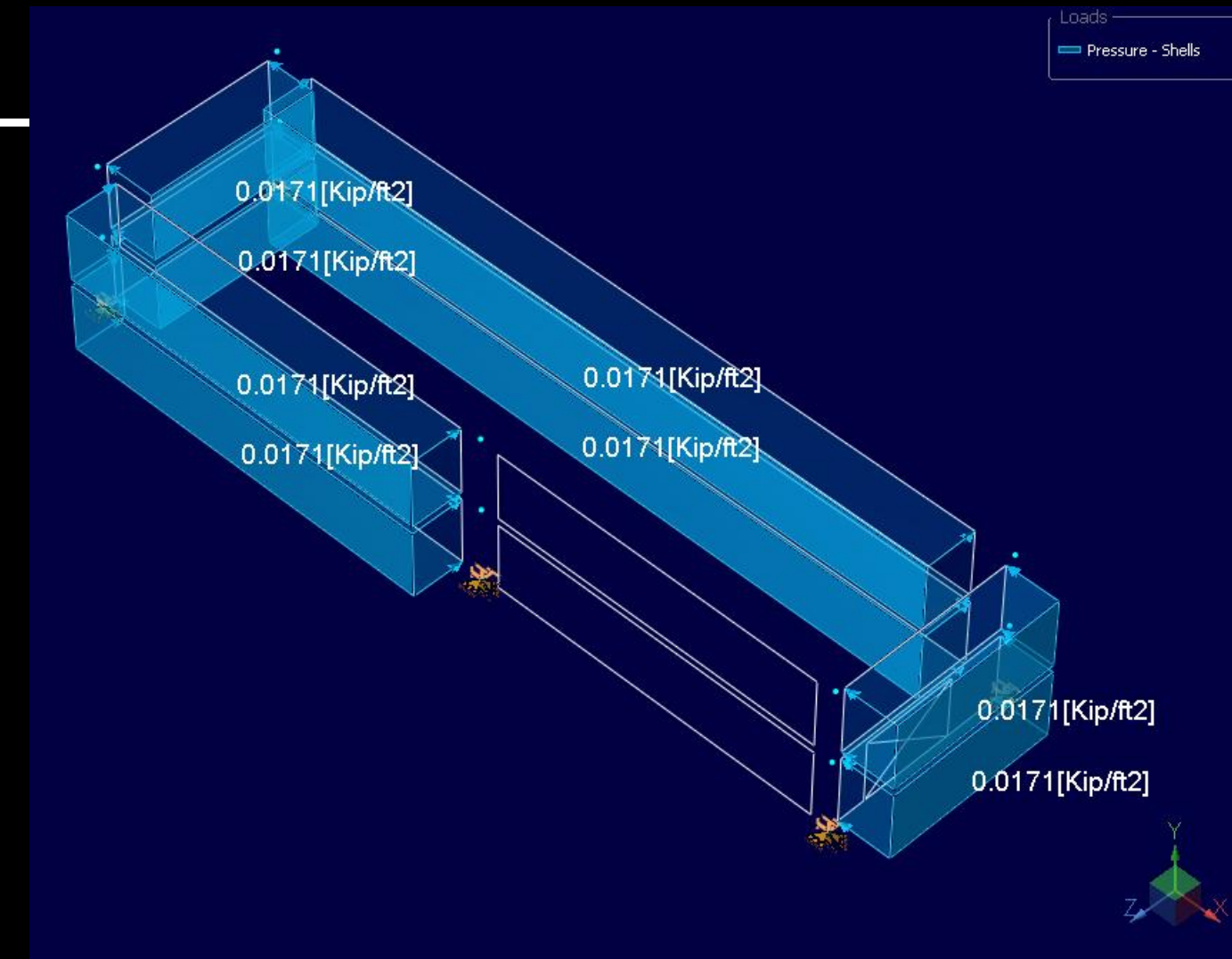
Type M mortar three courses thick brick=2klf

CONTROLLING LOAD COMBINATION:

$$D_3=1.2DL+1.6W$$



# STRUCTURAL BRACING



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# STRUCTURAL BRACING

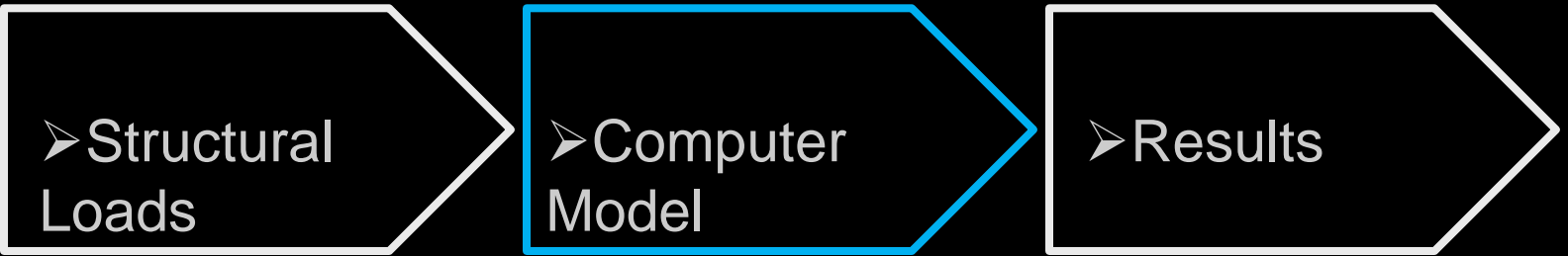
MOMENT CAPACITY OF MASONRY WALL:  
0.88 kip\*ft/ft

MOMENT WITHOUT BRACING:  
3.91 kip\*ft/ft

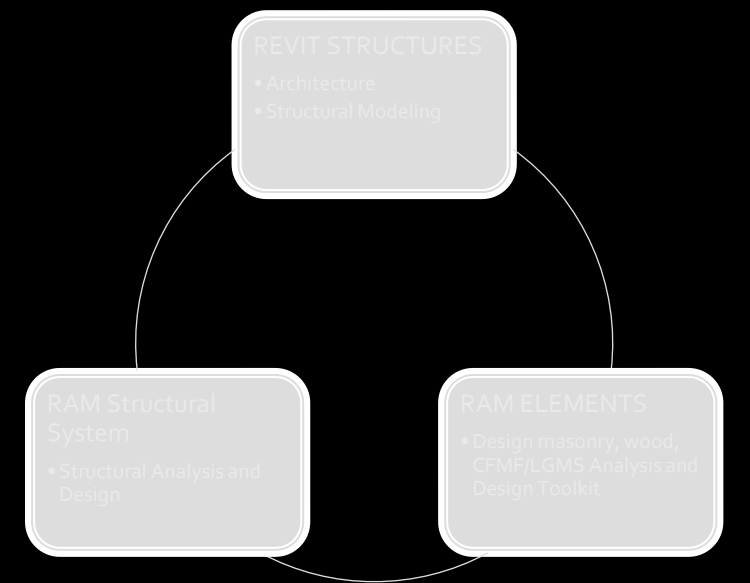
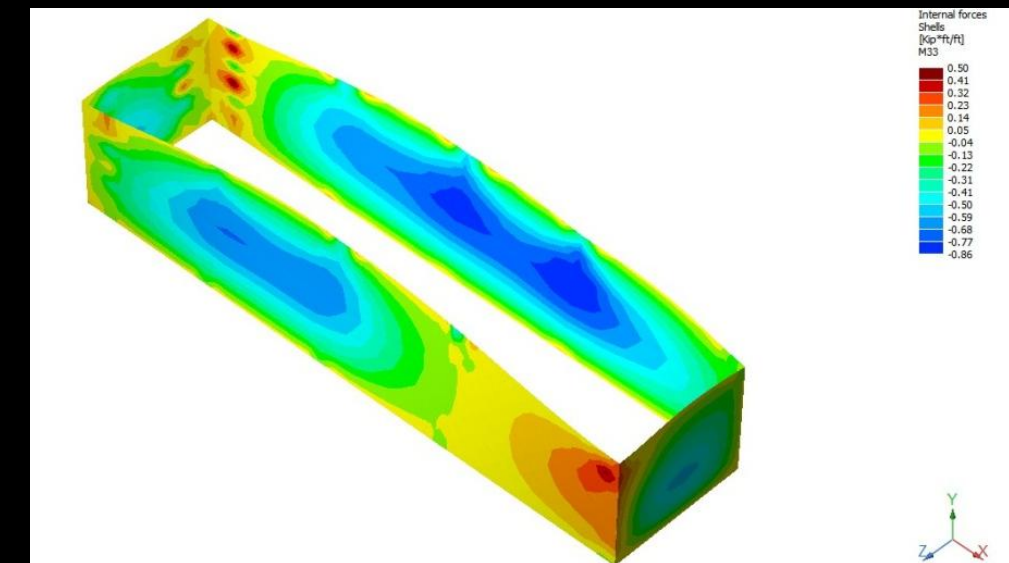
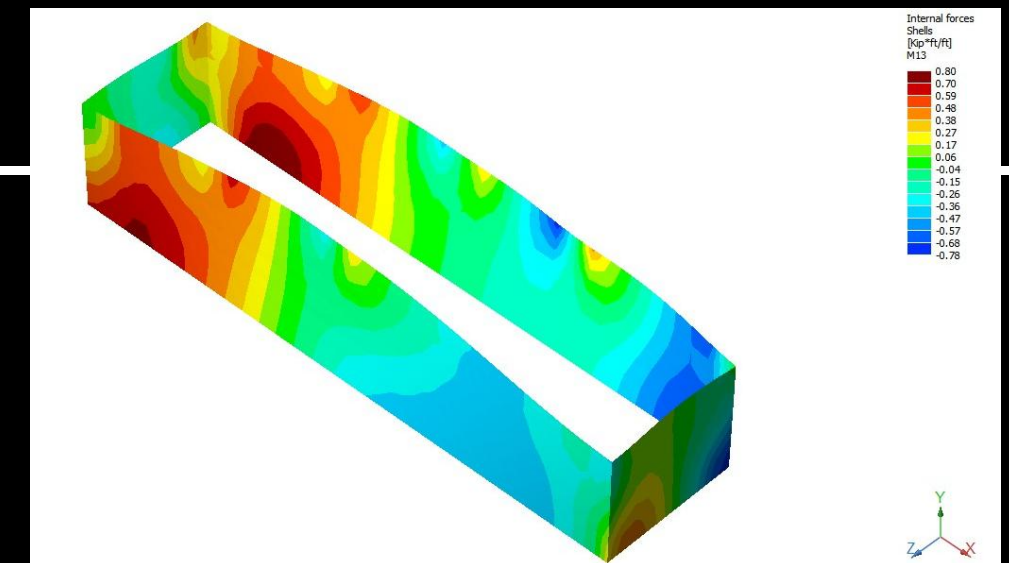
MOMENT OF MASONRY WITH BRACING:  
0.8kip\*ft/ft

DEFLECTION:  
L/240=0.85in

MODEL'S MAXIMUM DEFLECTION:  
0.33in



# STRUCTURAL BRACING





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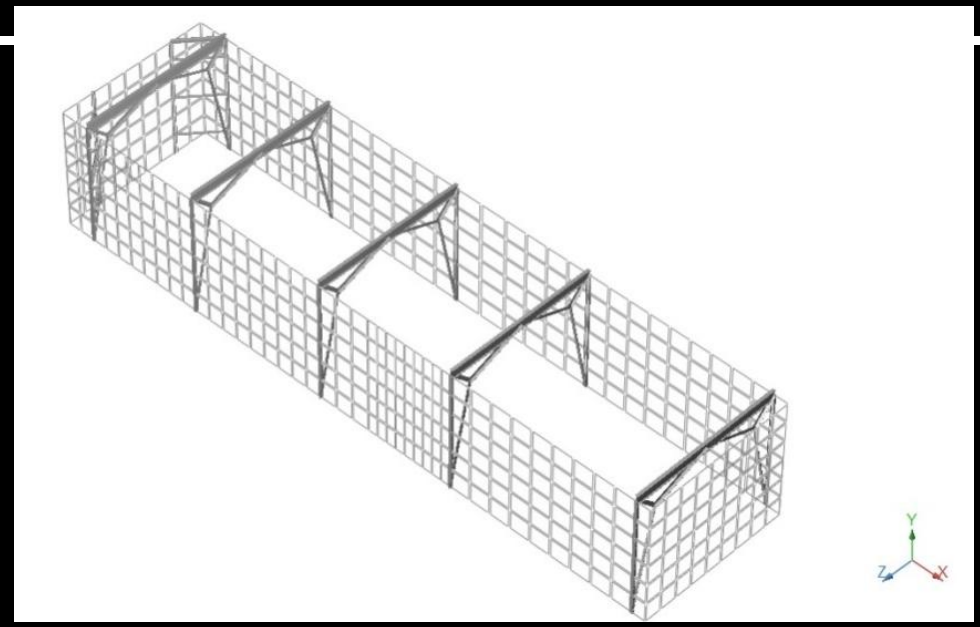
## MATERIAL TAKEOFF WITH RAM ELEMENTS

- L 3x3x3/16
- L 5x5x5/16
- MC 6x12
- W6x9

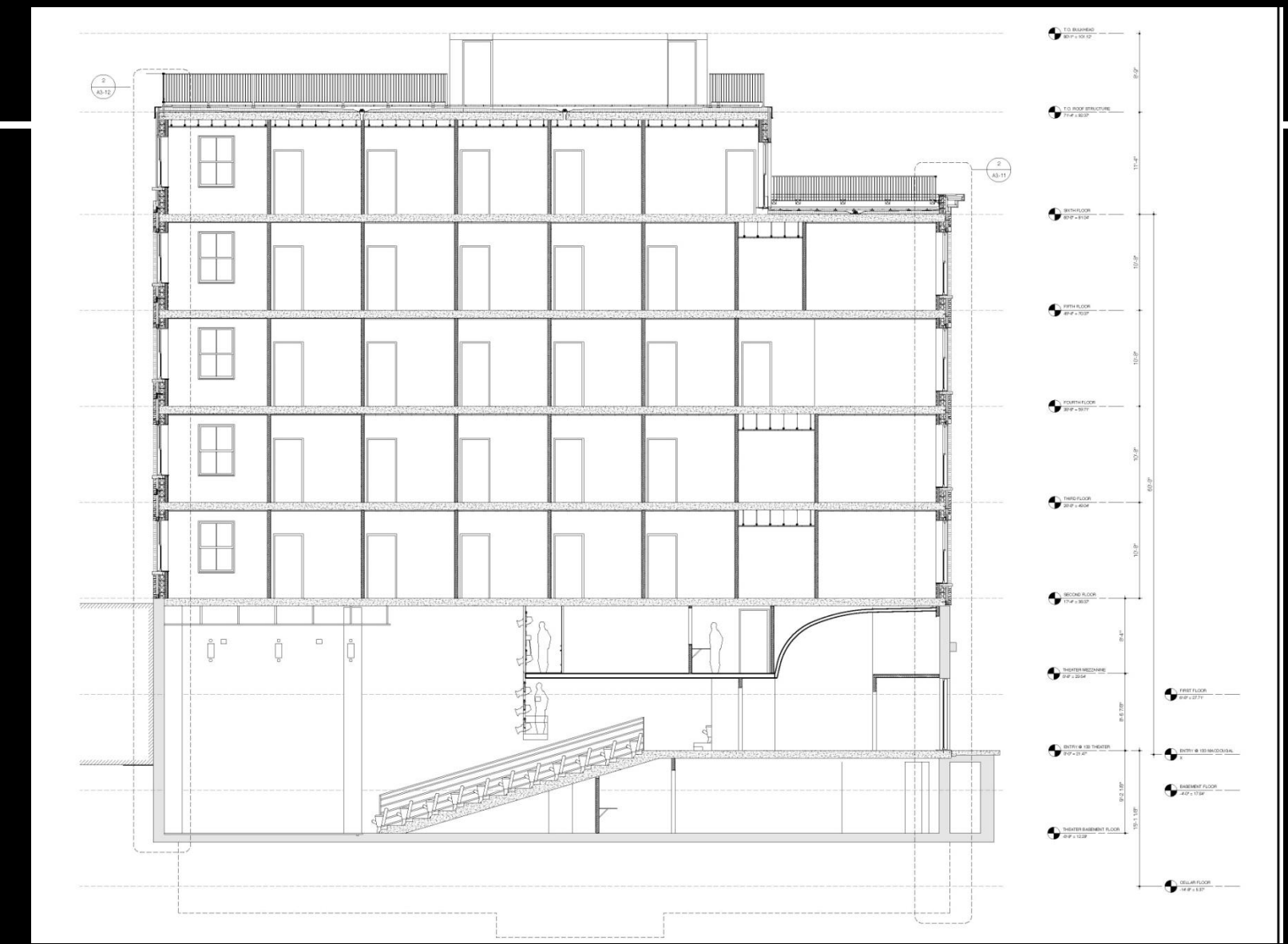
COST  
\$32,000

## SCHEDULE

- Original 18.9 days
- Alternative 25.1 days



# STRUCTURAL BRACING



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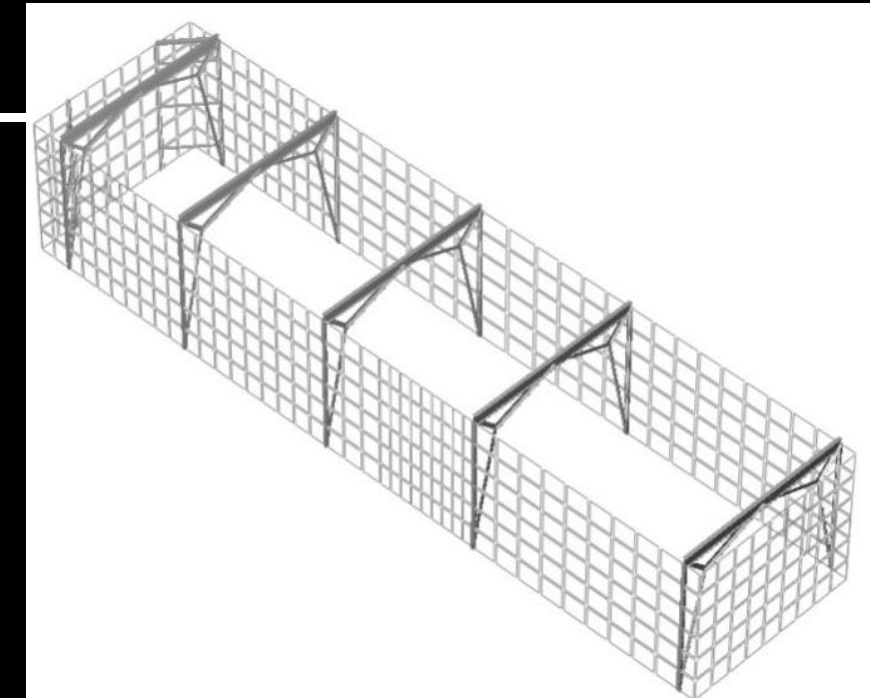
# STRUCTURAL BRACING

## ADVANTAGES:

- Decreased site congestion
- Decreased required shoring

## DISADVANTAGE:

- Increased steel installation time

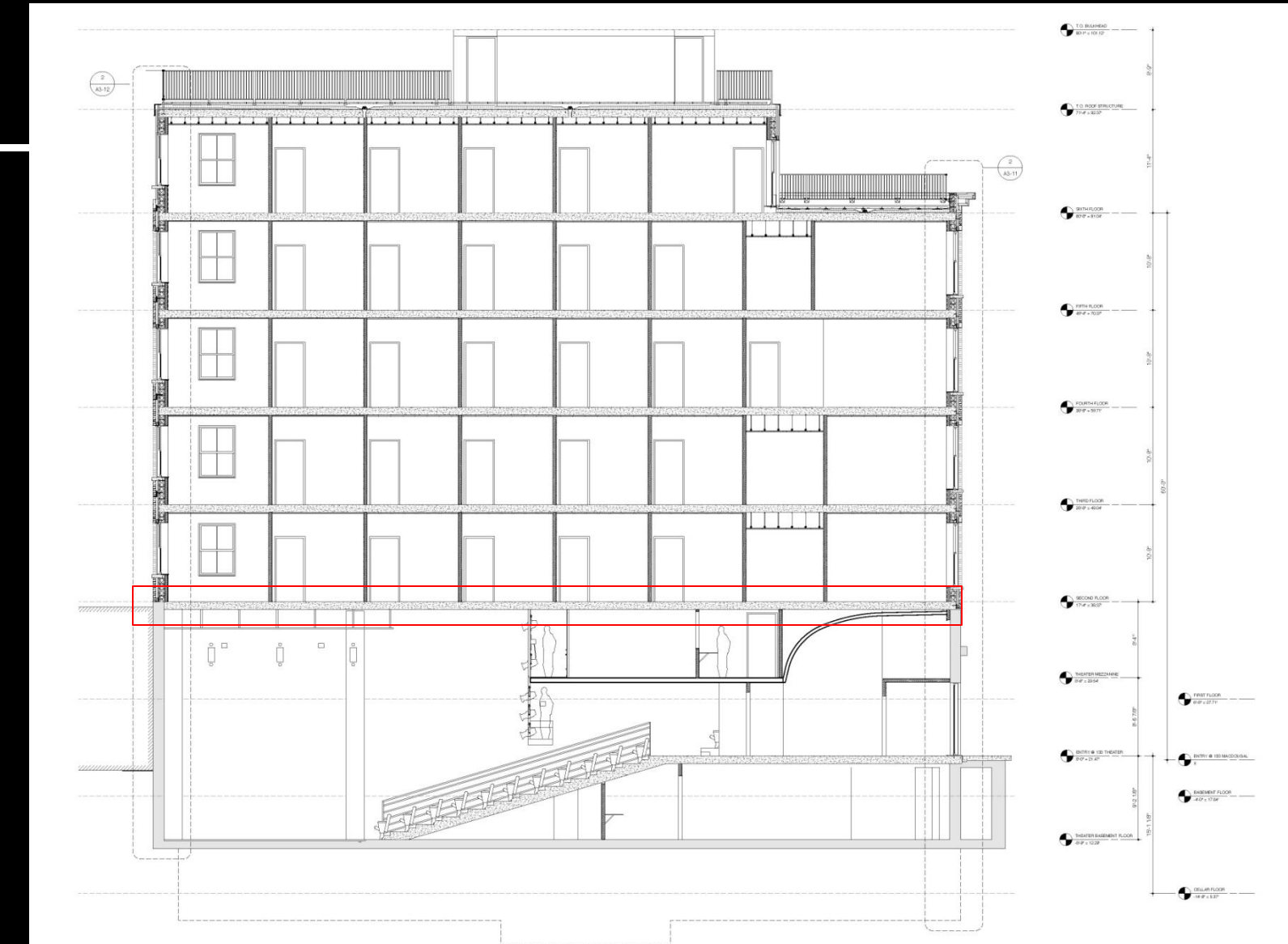


➤ Structural Loads

➤ Computer Model

➤ Results

# STRUCTURAL BRACING





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## ELECTRICAL CHP CONNECTION

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# ELECTRICAL CHP CONNECTION

## BACKGROUND :

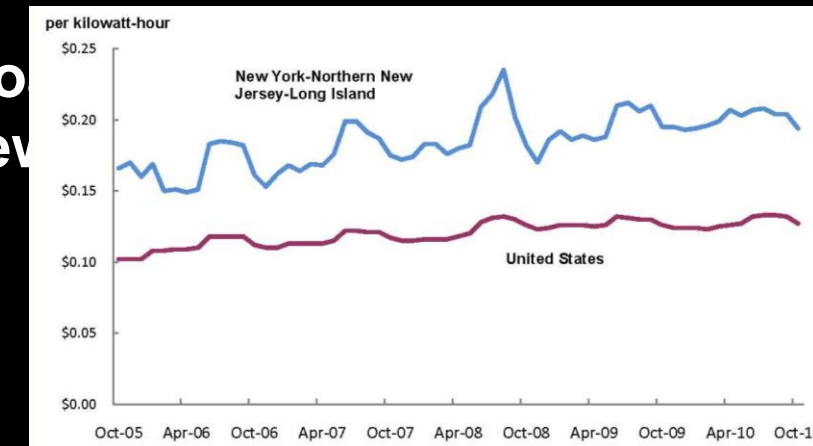
- Three steam turbines producing a total of 13.4 MW
- Emergency electrical power to 18 University's buildings
- Connected to 40 cw/hw University's buildings
- Currently Project X is connected to CHP's Plant cw/hw piping

## PROBLEM :

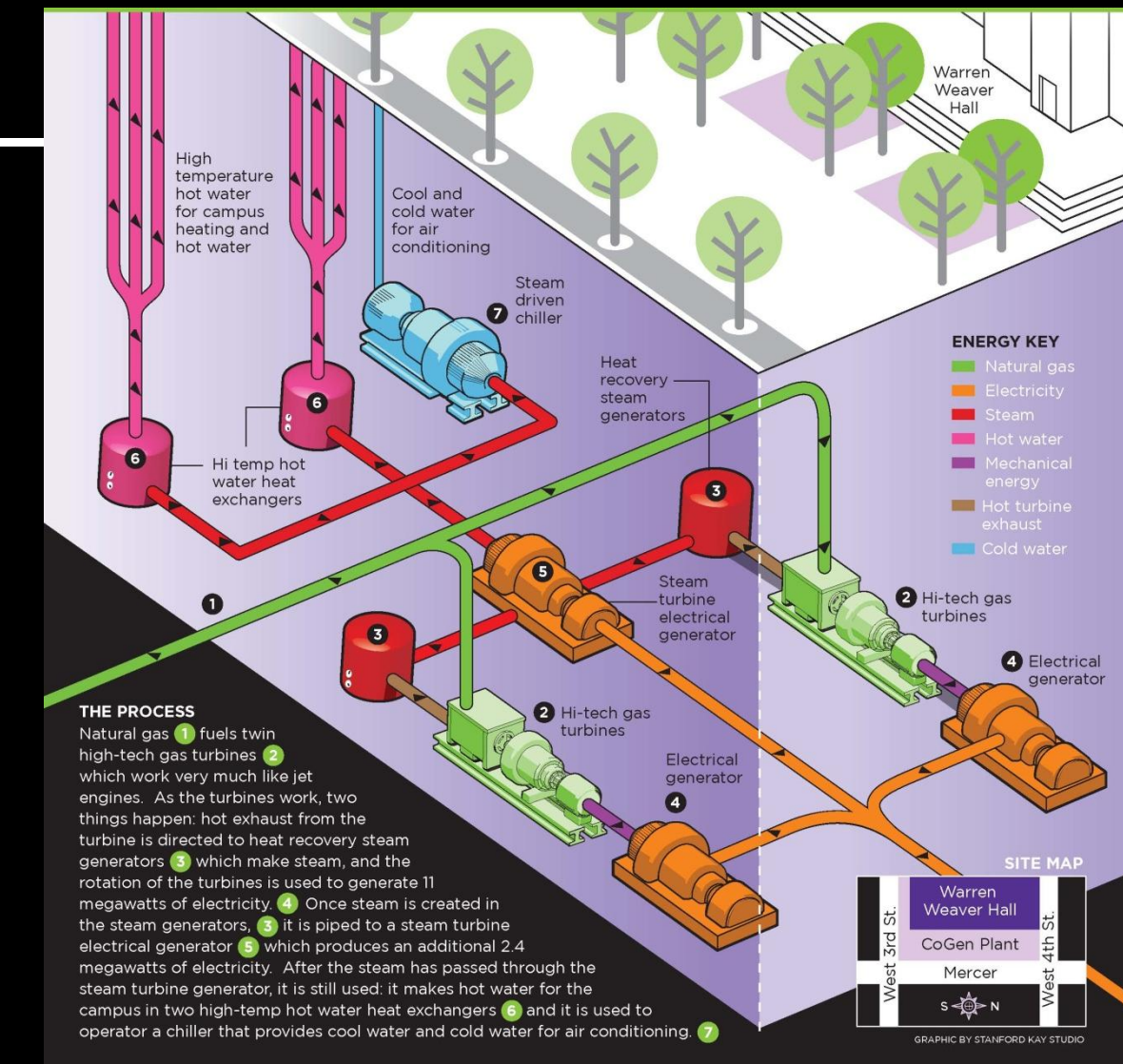
- Project X is not connected to CHP electrical supply
- Rising electricity costs

## GOALS

- Reduce peak demand electrical load
- Identify financial incentives in New Jersey



# ELECTRICAL CHP CONNECTION





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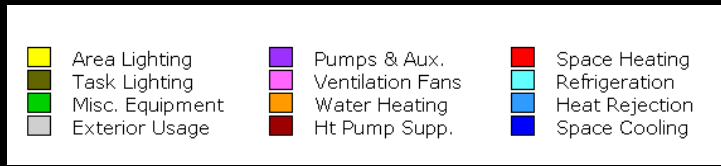
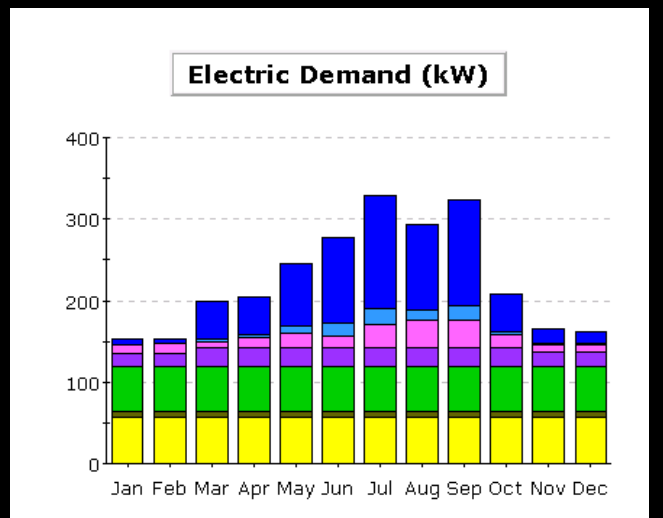
# ELECTRICAL CHP CONNECTION

## ELECTRICAL LOADS:

- **Equest**
  - Takes into account cw/hw chp plant
  - Summer peak electrical load 330 kW



# ELECTRICAL CHP CONNECTION



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# ELECTRICAL CHP CONNECTION

## ELECTRICAL EQUIPMENT:

- Woodward SPM-D21
- Woodward 2301D Load sharing and speed control for generator
- GE 100kVA transformer
  - Δ13.8kVA to 208Y/120
- Circuit breakers, conductors, conduit

$$I_s = \frac{kVA}{kV_{secondary}} \times 1.25 = \frac{100kVA}{0.208kV\sqrt{3}} \times 1.25 = 347.4$$

$$I_p = \frac{KVA}{KV_{primary}\sqrt{3}} \times 6 = \frac{100KVA}{13.8KV\sqrt{3}} = 25 A$$



# ELECTRICAL CHP CONNECTION

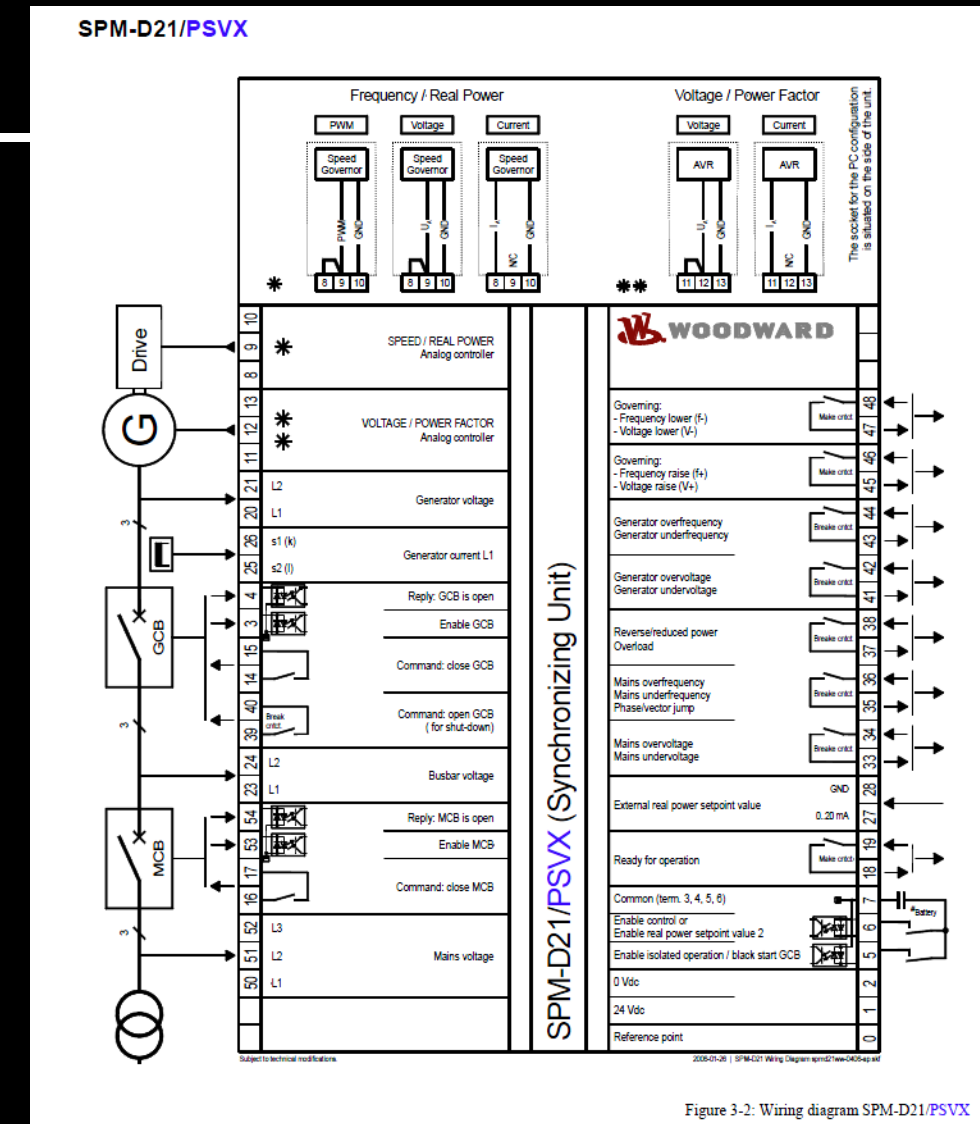
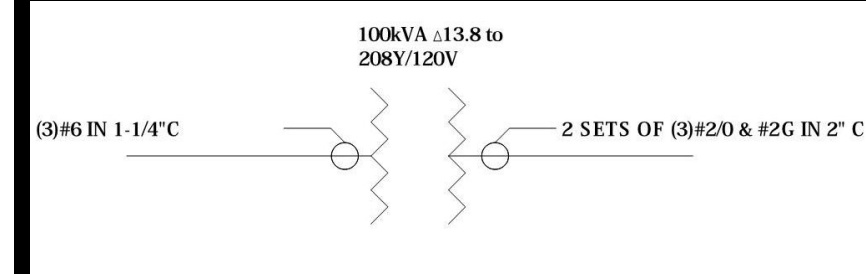


Figure 3-2: Wiring diagram SPM-D21/PSVX





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# ELECTRICAL CHP CONNECTION

## SYSTEM COST

➤ \$25,000

## INCENTIVES:

- Con Edison's Commercial System Relief Program
- Program activated by Con Edison during:
  - Summer peak days
  - System critical situation

Annual Savings	
Peak Demand	\$6,517.05
Con Edison Commercial System Relief Program	\$1,650.00
<b>Total</b>	<b>\$8,167.05</b>



# ELECTRICAL CHP CONNECTION

Year	Demand & Incentives	System Cost	Payback
1	\$8,167.05	24617	-\$16,449.95
2	\$14,684.10	24617	-\$9,932.90
3	\$21,201.15	24617	-\$3,415.85
4	\$27,718.21	24617	\$3,101.21
5	\$34,235.26	24617	\$9,618.26
6	\$40,752.31	24617	\$16,135.31
7	\$47,269.36	24617	\$22,652.36
8	\$53,786.41	24617	\$29,169.41
9	\$60,303.46	24617	\$35,686.46
10	\$66,820.52	24617	\$42,203.52
11	\$73,337.57	24617	\$48,720.57

**PAYBACK:**  
➤ 4 YEARS

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## MATRIX SCHEDULE



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# MATRIX SCHEDULE

## BACKGROUND :

➤ ~~The underground utilities work was scheduled after the masonry construction~~

## PROBLEM :

➤ Project delays caused u/g utilities to final month of project

# MATRIX SCHEDULE

## GOALS

➤ Re-sequence the under ground utilities during the demolition of the project

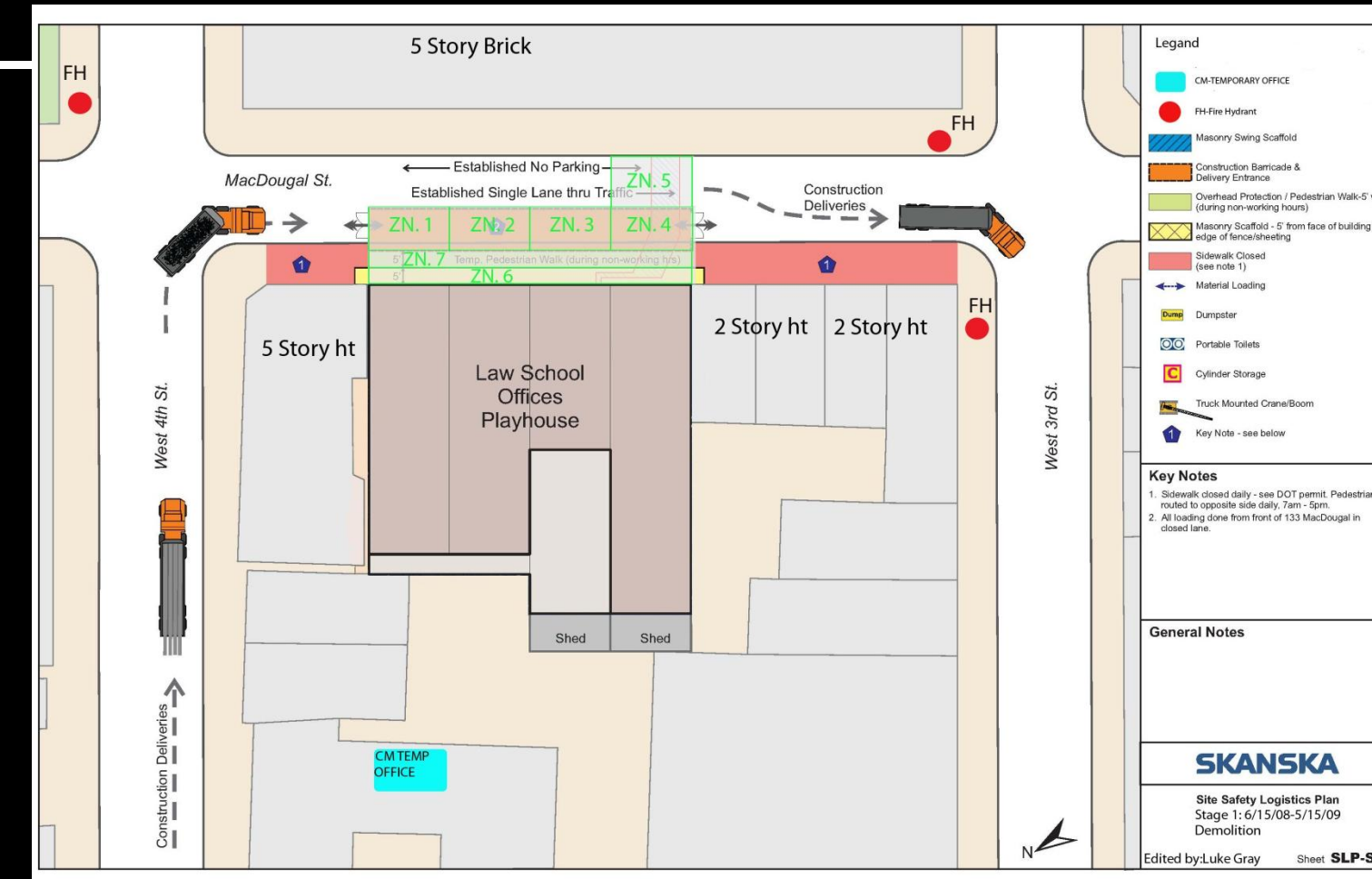
	Stage 1						Stage 2			Stage 3				Stage 4														
	Jun 08	Jul 08	Aug 08	Sep 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10	Jul 10		
Demolition																												
Excavation/ Foundation																												
Cast-in-Place Concrete																												
Masonry																												
Interior Fitout																												

*Note: A red arrow points to the right in the 'Cast-in-Place Concrete' row, indicating a shift in the schedule for this activity.*

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KEY	
	DUMP TRUCK/MATERIAL DELIVERY
	MATERIAL DELIVERY
	CRANE
	OVERHEAD PROTECTION
	TRASH SHOOTS/ CONSTRUCTION FENCE
	TRASH SHOOTS/ MASONRY SCAFFOLD
	SITE UTILITY TIE-IN
	MEP TIE-IN SERVICES VIA FOUNDATION WALL
	SOUTH BRACING
	NORTH BRACING

# MATRIX SCHEDULE

## PROJECT PHASES:

➤ Stage 1: UNDER GROUND CHP/UTILITY, DEMOLITION

➤ Stage 2: EXCAVATION, FOUNDATIONS

➤ Stage 3: CAST-IN-PLACE BUILDING FRAME, FAÇADE, INTERIOR FIT-OUT

➤ Stage 4: THEATER INTERIOR FIT-OUT, LANDSCAPING

# MATRIX SCHEDULE

	Stage 1												Stage 2			Stage 3				Stage 4							
	Jun 08	Jul 08	Aug 08	Sep 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	Jun 09	Jul 09	Aug 09	Sep 09	Oct 09	Nov 09	Dec 09	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10	Jul 10	
Demolition																											
Excavation/ Foundation																											
Cast-in-Place Concrete																											
Masonry																											
Interior Fitout																											
ZONE 1	DUMP TRUCK/MATERIAL DELIVERY		NORTH BRACING			DUMP TRUCK/MAT. DELIVERY			MATERIAL DELIVERY				MATERIAL DELIVERY														
ZONE 2	DUMP TRUCK/MATERIAL DELIVERY		DUMP TRUCK/MATERIAL DELIVERY						MATERIAL DELIVERY				MATERIAL DELIVERY														
ZONE 3	DUMP TRUCK/MATERIAL DELIVERY		DUMP TRUCK/MAT. DELIVER.			CRANE		CRANE		CRANE		CRANE		CRANE		MATERIAL DELIVERY											
ZONE 4	DUMP TRUCK/MATERIAL DELIVERY		SITE UTILITY TIE-IN			SOUTH BRAC.		MATERIAL DELIVERY			MEP TIE-IN		MATERIAL DELIVERY														
ZONE 5																											
ZONE 6	TRASH SHOOTS/ CONSTRUCTION FENCE						TRASH SHOOTS/ CONSTRUCTION FENCE						TRASH/ MASONRY SCAFFOLD				TRASH SHOOTS/ CNSTR. FENCE										
ZONE 7	OVERHEAD PROTECTION						OVERHEAD PROTECTION						OVERHEAD PROTECTION														

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	MEP TIE-IN SERVICES VIA FOUNDATION WALL
	SOUTH BRACING
	NORTH BRACING

	Stage 1												
	Jun 08	Jul 08	Aug 08	Sep 08	Oct 08	Nov 08	Dec 08	Jan 09	Feb 09	Mar 09	Apr 09	May 09	
Demolition	HVAC Units, Scaffolding, Walkway									Roof			
										4th Flr			
Excavation/ Foundation										3rd Flr			
											2nd Flr		
Excavation/ Foundation											1st Flr		
										Underpinning, Sheeting			
ZONE 1	DUMP TRUCK/MATERIAL DELIVERY						NORTH BRACING			DUMP TRUCK/MATERIAL DELIVERY			
ZONE 2	DUMP TRUCK/MATERIAL DELIVERY						DUMP TRUCK/MATERIAL DELIVERY						
ZONE 3	DUMP TRUCK/MATERIAL DELIVERY						DUMP TRUCK/MAT. DELIVER.			CRANE			
ZONE 4	DUMP TRUCK/MATERIAL DELIVERY								UTILITY TIE-IN			SOUTH BRAC.	
ZONE 5									UTILITY TIE-IN				
ZONE 6	TRASH SHOOTS/ CONSTRUCTION FENCE										TRASH SHOOTS/ CONSTRUCTION FENCE		
ZONE 7	OVERHEAD PROTECTION										OVERHEAD PROTECTION		

# MATRIX SCHEDULE

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Demolition	HVAC Units, Scaffolding, Walkway												Roof													
													4th Flr													
Excavation/ Foundation												3rd Flr														
													2nd Flr													
Cast-in-Place Concrete												Below Grade														
													Excavation													
Masonry												Mat Slab														
												Cellar Column														
Interior Fitout												Basement														
												Perim.														
ZONE 1	DUMP TRUCK/MATERIAL DELIVERY						NORTH BRACING			DUMP TRUCK/MAT. DELIVERY			MATERIAL DELIVERY				MATERIAL DELIVERY									
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ZONE 3	DUMP TRUCK/MATERIAL DELIVERY						DUMP TRUCK/MAT. DELIVER.			CRANE			CRANE				MATERIAL DELIVERY									
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	NORTH BRACING

# MATRIX SCHEDULE

## CONCLUSIONS:

- FOR LOGISTICAL REASONS IT IS ALWAYS BETTER TO DO THE SITE U/G UTILITY BEFORE THE SUPER STRUCTURE CONSTRUCTION BEGINS
- THE CROWDED CONSTRUCTION SITE IN NYC PROVED TO BE THE IDEAL SELECTION FOR CREATING A MATRIX SCHEDULE

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ZONE 5																											
ZONE 6	TRASH SHOOT/ CONSTRUCTION FENCE								TRASH SHOOT/ CONSTRUCTION FENCE				TRASH/ MASONRY SCAFFOLD		TRASH SHOOT/ CNSTR. FENCE												
ZONE 7	OVERHEAD PROTECTION								OVERHEAD PROTECTION				OVERHEAD PROTECTION														

# PRESENTATION OUTLINE

- Project Overview
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  - Conclusion and Recommendations
- Electrical Connection to CHP
  - Electrical Loads
  - Electrical Equipment
  - Conclusion and Recommendations
- Matrix Schedule
  - Utilities Schedule
  - Facade Schedule
  - Super Structure Schedule
  - Integrated Schedule
  - Conclusion and Recommendations
- BIM and Facility Integration
- Conclusion and Recommendations

## BIM AND FM INTEGRATION



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# BIM AND FM INTEGRATION

## BACKGROUND :

**50% of the building construction industry is now using BIM**

## PROBLEM :

- **Building owners don't know how to use BIM after construction**
- **Building owners don't require the FM data to be included in the BIM**
- **Inputting FM data into CMMS (Computer Maintenance Management System) can take up to six months**

# BIM AND FM INTEGRATION

## GOALS

Develop a way to utilize the BIM for the owner's CMMS AND HVAC Controls

Identify necessary BIM's assets for maintenance

# PRESENTATION OUTLINE

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- ❑ **BIM and Facility Integration**
- ❑ Conclusion and Recommendations

# BIM AND FM INTEGRATION



- Available Technology
  - Most technicians don't have laptops
  - Most only have a PDA
    - Limited screen size and Limited File Size
  - Computer work stations are available throughout campus

## Facility Management

### Work Orders

Description of Work: Room too cold. HVAC Unit Blowing Cold Air

Location: 0503000-543 DEIKE Building -05 Staff Office

Equipment:

F/P: Facility planning

RPT: 3:45pm 12/15/2010

Location: [Hyperlink to drawing](#)

Contact: Name

Equipment: [link to equipment's Excel file](#)

Phone Number:



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# BIM AND FM INTEGRATION

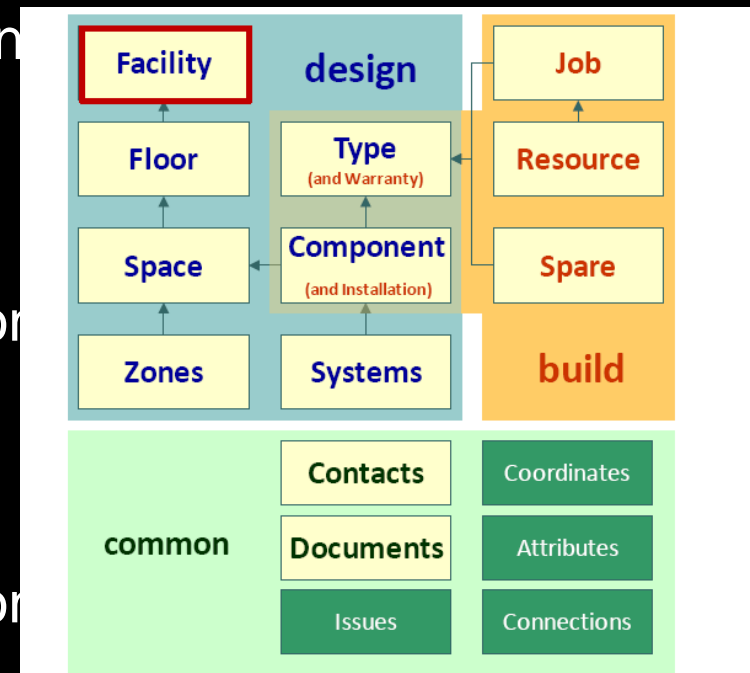


Uniformat

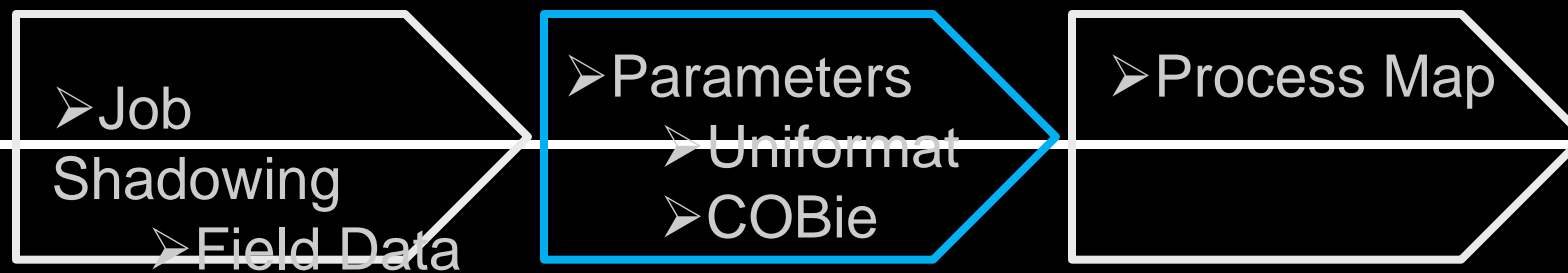
Asset Information organized according to PSU UNIFORMAT Standard		
D30 HVAC		
D3060 Controls & Instrumentation		
D3068 Building Automation Systems		
Multi-Equipment Controller & Router Controller, receiver Electric, Single Snap switch	Equipment Number	
	Operate Range Temp	-20°F to 140°F (-29°C to 60°C)
	Operate Range Humidity	10 to 90% relative humidity,
	Type	Controller & Router
	Model #	ME-LGR Line
	Manufacturer	ALC
	Communication	BACnet Building Controller (B-BC)
	Communication	EIA-232-485 port 156kbps
	Microprocessor	32-bit
	Memory	16 Mbyte
	Protection	Built-in surge and transient protection
	Voltage	24 V-ac ± 10%
	Frequency	50 to 60Hz
Power	10 Watts	
Services	MS-TP Channel for ctrl integration	

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# BIM AND FM INTEGRATION



Type worksheet:  
 ➤ Overview of the designers, builders, and manufactures' information.

- Type Worksheet
- Resource Worksheet
- Spare Worksheet
- Job Resource Worksheet
- Component Worksheet

Type Worksheet	
Name	Contoller & Router
CreatedBy	lag290@psu.edu
CreatedOn	7/31/2011
Category	ATC
Description	
AssetType	
Manufacturer	ALC
ModelNumber	ME-LGR Line
PartsWarrantyGuarantor	
PartsWarrantyEndDate	
LaborWarrantyGuarantor	
LaborWarrantyStartDate	
LaborWarrantyEndDate	
ExtSystem	
ExtObject	
ExtIdentifier	
ReplacementCost	
ExpectedLife	
DurationUnit	
WarrantyDescription	

Resource Worksheet	
Name	Contoller/Router
CreatedBy	lag290@psu.edu
CreatedOn	7/31/2011
Category	ATC
Description	
ExtSystem	
ExtObject	
ExtIdentifier	

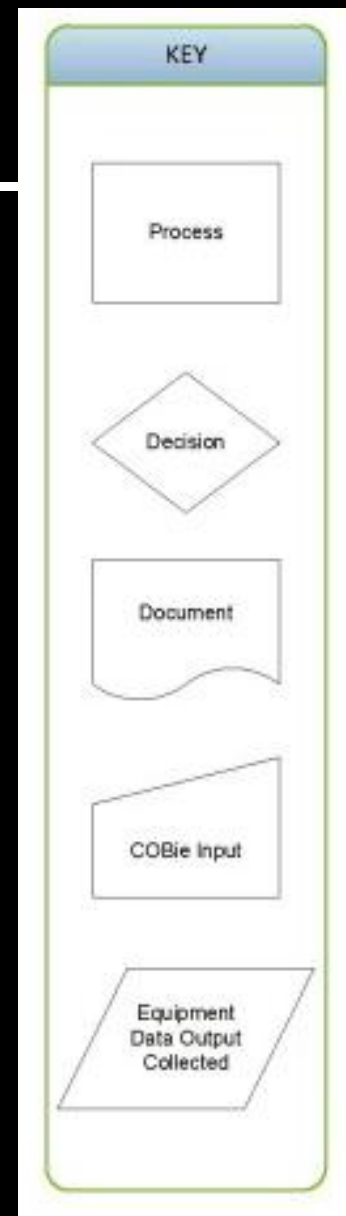
Component Worksheet	
Name	
CreatedBy	
CreatedOn	
TypeName	
Space Names	
Description	
ExtSystem	
ExtObject	
ExtIdentifier	
SerialNumber	
InstallationDate	
TagNumber	
BarCode	
AssetIdentifier	

Spare Worksheet	
Name	
CreatedBy	
CreatedOn	
Category	
Description	
TypeName	
Suppliers	
ExtSystem	
ExtObject	
ExtIdentifier	
SetNumber	
PartNumber	

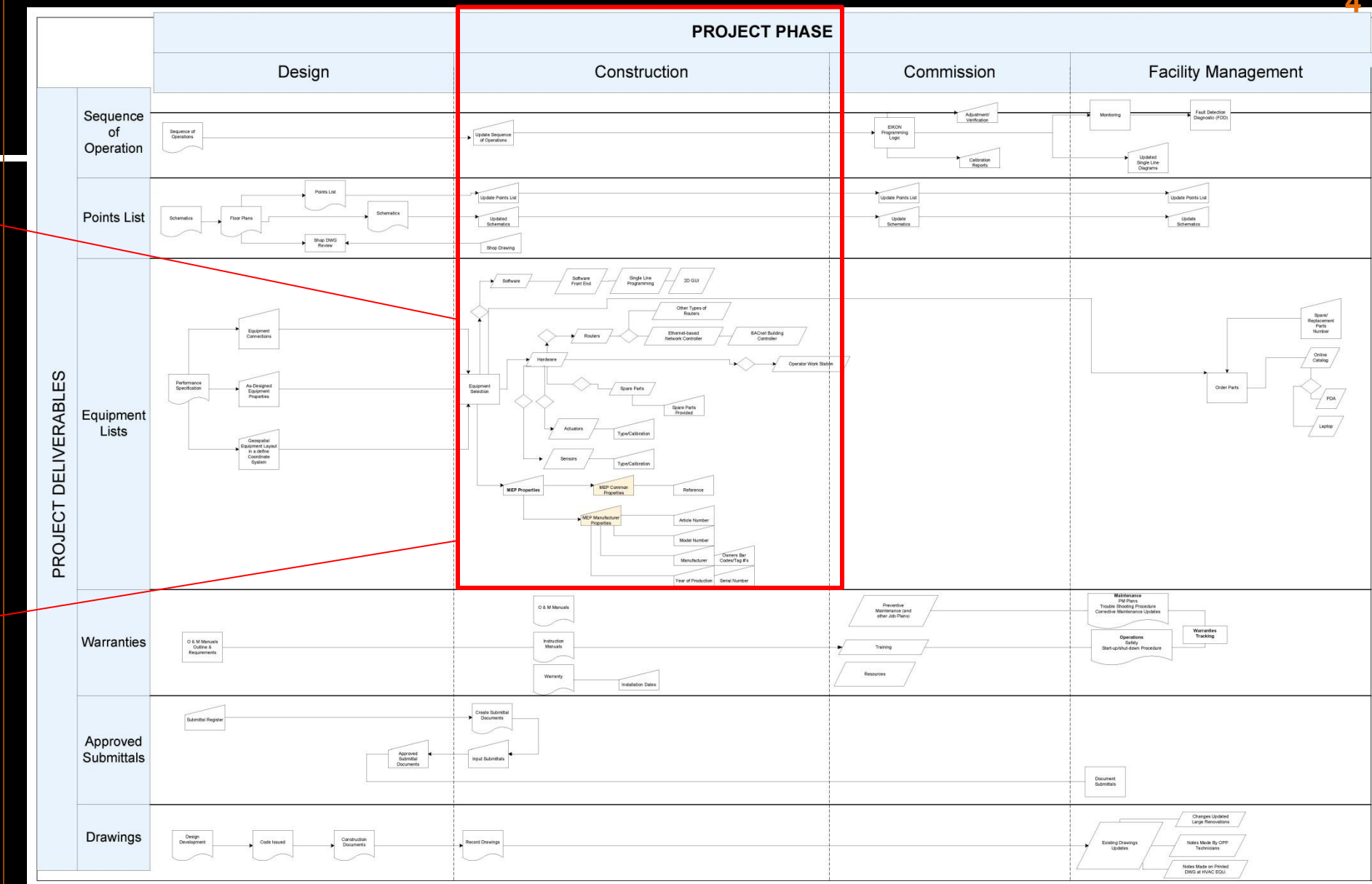
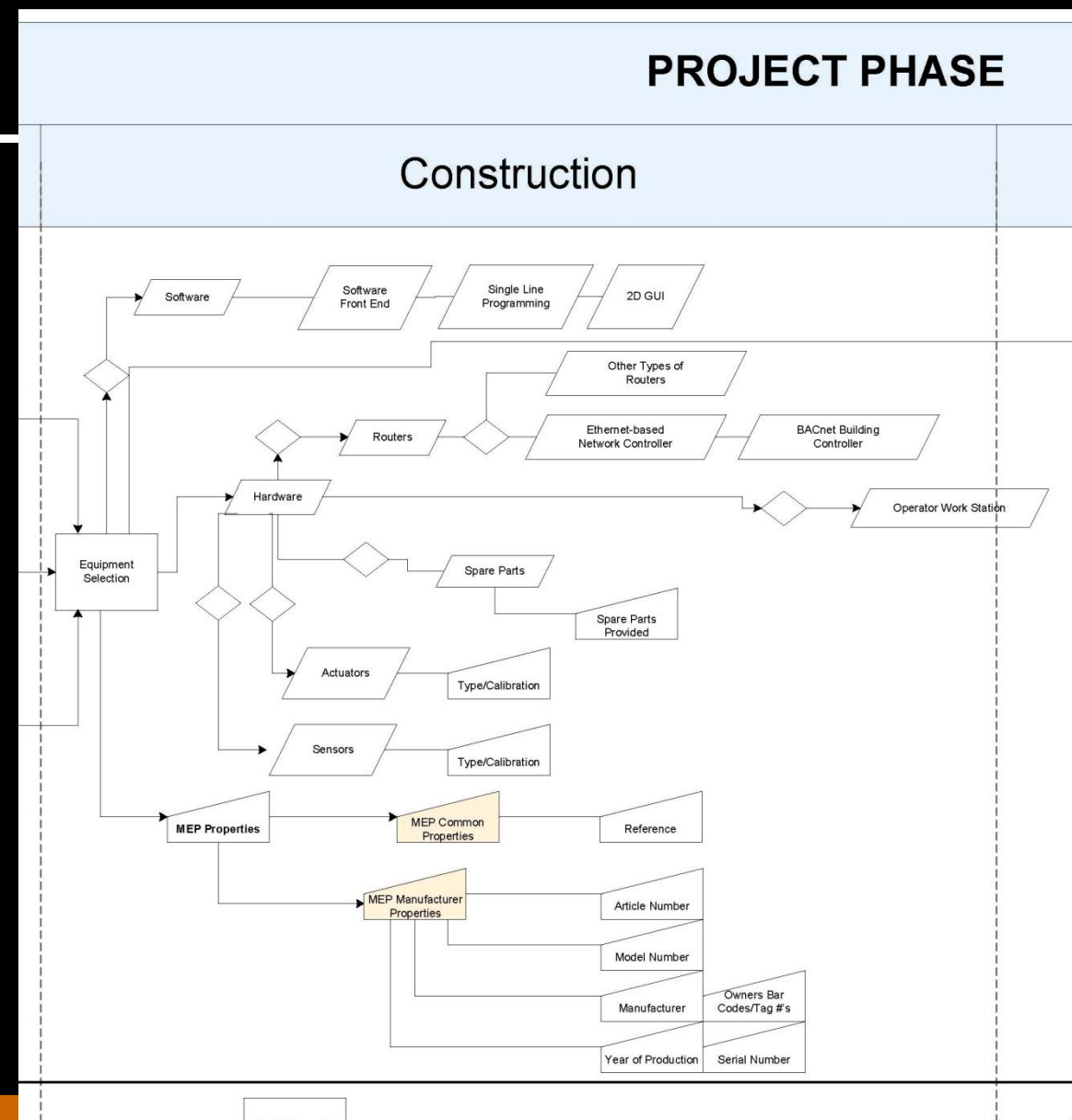


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# BIM AND FM INTEGRATION



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## BIM AND FM INTEGRATION

### CONCLUSIONS:

- Both Maximo HVAC controls, and Revit can link data to equipment Excel file
  - ODBC-Open database connectivity
- Develop a prototype for one building
- Develop a protocol for flagging changes made to the project in the field
- Develop searchable parameters for BIM

## BIM AND FM INTEGRATION



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# ACKNOWLEDGEMENTS

- FRIENDS AND FAMILY
- ARCHITECTURAL ENGINEERING FACULTY
- SKANSKA BUILDING USA
- OFFICE OF PHYSICAL PLANT (OPP)

# QUESTIONS

## STRUCTURAL BRACING

- Reduce site congestion
- Decreased required shoring
- Increased installation time

## ELECTRICAL CHP CONNECTION

- System cost \$25,000 with 4 year payback

## MATRIX SCHEDULE

- For logistical reasons it is always better to do the u/g utilities before structure
- The crowded construction site of NYC proved to be the ideal selection for creating a matrix schedule.

## BIM AND FM INTEGRATION:

- Both Maximo HVAC controls and Revit can link data to equipment Excel file
- Develop a prototype for one building
- Develop a protocol for flagging changes
- Develop searchable parameters for BIM and FM

# PRESENTATION OUTLINE

# STRUCTURAL BRACING

# STRUCTURAL BRACING

## Project X's Masonry Temporary Bracing

Project X's Masonry Wall Temporary Bracing															
Description	Quantity	Lb/ft	Quantity	Units	Crew	Daily Output	Labor Hours	Bare Material	Bare Labor	Equip-ment	Total	Total Incl O&P	Total	Duration	Duration Days
Steel Pipe, extra strong, no concrete 3" diameter x 12'-0"			8	Ea.	E2	60	0.933	135	39	26	200	245	\$1,960	7.5	0.9
Steel Pipe, extra strong, no concrete 4" diameter			40	Ea.	E2	58	0.9660	198.0000	40.5000	27.0000	26.5000	317.5000	\$12,700	38.6	4.8
Angle Framing , shop Fabricated, WT6x17.5	96	17.5	1680	Lb.	E3	440	0.055	0.81	3.95	0.29	5.05	8.18	\$13,742	92.4	11.6
L 5x 5/16" x 6'			96	L.F.	E4	250	0.128	17.6	5.55	0.53	23.68	29.98	\$2,878	12.3	1.5
Steel Knife Plate 3/8"			50	S.F.	E2	350	0.008	16.85	5.6		16.85	18.5	\$925	0.4	0.1
												Total Cost	\$32,205	151.2	18.9

## Project X's Alternative Masonry Temporary Bracing

Project X's Proposed Masonry Wall Temporary Bracing															
Description	Quantity	Lb/ft	Quantity	Units	Crew	Daily Output	Labor Hours	Bare Material	Bare Labor	Equip-ment	Total	Total Incl O&P	Total	Duration Hours	Duration Days
Angle Framing, shop fabricated, L3" x 3" x 3/8"	44.6	7.17	319.782	Lb.	E3	440	0.055	0.81	3.95	0.29	5.05	8.18	\$2,616	17.6	2.2
Angle Framing , shop Fabricated, L4" x 4" x 3/8"	246.42	9.72	2395.2024	Lb.	E3	440	0.055	0.81	3.95	0.29	5.05	8.18	\$19,593	131.7	16.5
Angle Framing , shop Fabricated, L5" x 5" x 5/16"	27.38	10.4	284.752	Lb.	E3	440	0.055	0.81	3.95	0.29	5.05	8.18	\$2,329	15.7	2.0
Shop fabricated W6 x9			109.5	LF	E-2	600	0.093	14.85	4.06	2.9	21.81	26.5	\$2,902	10.2	1.3
Channel MC6 x 12"			208	LF	E4	225	0.125	12.15	5.45	0.52	18.12	23.82	\$4,955	26.0	3.3
												Total Cost	\$32,394	201.2	25.1

# PRESENTATION OUTLINE

# BIM

# STRUCTURAL BRACING

